



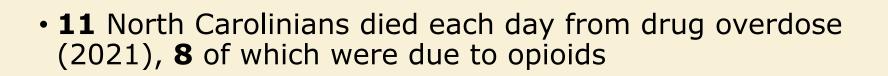
# Resources and Assistance with the NC Opioid Settlements

Nidhi Sachdeva, MPH Jill Rushing, PhD Elizabeth Brewington, BA Samantha Jamison, BSW, MPA

NCACC Annual Conference | August 24, 2023



NC Data, Trends



- More than 32,000 North Carolinians lost their lives to drug overdose (2000-2021)
- Many more people, families, and communities impacted





NC Department of Health and Human Services N.C. Overdose Data:

Trends and Surveillance

Division of Public Health Injury and Violence Prevention Branch



# **NC DHHS Data**



### Measure our impact: N.C.'s Opioid Action Plan Data Dashboard tracks N.C. Opioid Action Plan metrics and actions

Metrics		Local Actions				
Track progress and measure our impact						
Unintentional opioid-related deaths	Dedicated point person to coordinate	person to coordinate overdose response and prevention programs				
ED visits that received an opioid overdose diagnosis (all intents)	Use resources from DHHS to inform	n your programs				
Reduce the supply of inappropriate prescription and illicit o	pioids					
NC residents dispensed opioid pills	Prescription drug disposal permane	ent dropbox in more than one setting				
Opioid overdose deaths involving illicit opioids	Fentanyl test strip distribution					
Prevent future opioid addiction by supporting children and	families					
Children in foster care due to parental substance use disorder	START (Sobriety Treatment and Re with a parental SUD	ecovery Teams) or another similar program for fami				
Newborns affected by substance use with a Plan of Safe Care referral to CC4C	DSS has a Community Resp					
Advance harm reduction		NCDHHS Division of Public Health				
Community naloxone reversals	Naloxone access	Division of Public Health				
Newly diagnosed acute Hepatitis C cases	Access to low/no-cost sterile	Home About Us Data Surveillance - Prevention Resources				
Address non-medical drivers of health and eliminate stigma		DHHS > DPH > #WP > Data > Poisoning Data				
211 housing-related services calls	Housing First or related progr	LITTS + LITT + WEXE + LITER + EXISTING LITER				
Unemployment rate	Fair Chance Hiring policies in	IVP Branch: Poisoning Data				
Address the needs of justice-involved populations						
Incarceration rate	Pre-arrest diversion program	Deaths, hospitalizations, and emergency department (ED) visit				
Naloxone reversals reported by Law Enforcement Agencies	MAT in the county jail/detenti	growing public health concern nationally and in North Carolina				
Expand access to treatment and recovery supports		Historically, prescription opioids have been a major driver of th numbers. The majority of unintentional opioid overdose deaths overdose deaths involving stimulants is also on the rise.				
Buprenorphine prescriptions dispensed	Programs where peer support and medical services (e.g., h	This webpage includes statewide summary data, a link to the data. Please contact us with questions or data requests. Visit				
Uninsured individuals and Medicaid beneficiaries with an opioid use disorder served by treatment programs	MAT providers who take unir	information on preventing poisoning deaths in North Carolina.				

NCDHHS, Division of Public Health | Core Overdose Slides | November 2020



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sits due to poisoning, particularly medication and drug poisoning, have become a ina.

this epidemic. However, illicit drugs are now contributing to this problem in increasing hs now involve heroin or other synthetic narcotics (like fentanyl). The number of

e state's Opioid Action Plan Data Dashboard, monthly data updates, and county-level it Poisoning Prevention and Unintentional Poisoning from Prescription Drugs for more

### N.C. Summary Data

- Updated 12/09/19: Core Overdose Data Slides November 2019 (PPTX, 7.7 MB)
- · NC Overdose Data: Trends and Surveillance is a recorded presentation of core overdose data.
- Updated 02/24/20: The Medication and Drug Overdose Fact Sheet (PDF, 631 KB) provides a snapshot of prescription drug overdose deaths
- Updated 08/21/20: The Opioid-involved Overdoses Fact Sheet provides information specific to the opioid epidemic.



 ncdhhs.gov/about/department-initiatives/opioid-epidemic/opioid-action-plan-data-dashboard injuryfreenc.ncdhhs.gov/DataSurveillance/Poisoning.htm



North Carolina Association of County Commissioners National Settlements (\$50B+)

	Manufacturers	Distributors	Pharmacies	Funds to NC
Bankruptcies	Purdue Pharma Mallinckrodt Endo			\$150M
Settlements (Wave One)	Johnson and Johnson (subsidiary Janssen)	Cardinal McKesson AmerisourceBergen		\$750M
Settlements (Wave Two)	Allergan Teva		CVS Walgreens Walmart	\$600M

\$1.5B to NC over 18 years





**North Carolina Opioid Settlements** Welcome to CORE-NC: Community Opioid Resources Engine for North Carolina Home About the Settlements Resources V Data Dashboards V Partners Data Dashboard – NC Payment Schedule NC State & Local Governments (Total) 18 Year Payment to NC State & Local Governments (Total) during 2022-2038: \$1,369,517,085 Payments Over Time - NC State & Local Governments (Total) Past FY Payments (Completed) Future FY Payments (Anticipated) Current FY Payments (In Progress) \$98,227,233 2023 2024 2025 2026 2027 2028 2029 2030 2031 2032 2033 2034 2035 2036 2037 2038 2039 Payment Table - NC State & Local Governments (Total) \$98,227,231 FY22-23 \$187,323,814 FY23-24

**NC Payment Schedule** 

ncopioidsettlement.org/data-dashboards/payment-schedule

5





15%

85%

# Memorandum of Agreement (MOA)

- Governs Wave One settlements and bankruptcies
- 15% to state / 85% to locals

# Supplemental Agreement for Additional Funds (SAAF)

- Governs Wave Two settlements
- 15% to state / 84.62% to locals / 00.38% to local counsel
- Says "use the MOA for everything else"

# Allocation of Funds to Local Governments

- NC local governments entitled to receive funds
- All 100 counties
- 17 municipalities that filed suit or have over 75K population



North Carolina Association of County Commissioners More Powerful NC



# • <u>NC Memorandum of Agreement - More Powerful NC</u>

MORE

GET HELP + GET INVOLVED + GET THE FACTS OPIOID SETTLEMENTS + ABOUT +

# NC MEMORANDUM OF AGREEMENT

The NC Memorandum of Agreement governs the allocation, use, and reporting of opioid settlement funds.

Read these important August 2023 updates.

Frequently Asked Questions (FAQs) about the NC MOA are answered here:

- · FAQ about the NC MOA (UPDATED AUGUST 2023)
- FAQ about Option A strategies in the MOA (updated February 2023)

Read this New Guidance from NC DOJ on the process that a local government must follow to authorize the expenditure of opioid settlement funds pursuant to both the MOA and relevant state law.

Read the Reporting Requirements Memo (July 2022)

Visit the Community Opioid Resources Center for NC (CORE-NC) for extensive resources and reporting on the NC opioid settlements.

More about the NC MOA:

Full text of the NC MOA





# **MOA Includes Five Broad Requirements**

- 1. Establish and use a special revenue fund
- 2. Authorize spending ahead of time
- 3. Understand and follow Option A and Option B
- 4. Follow all reporting requirements
- 5. Hold annual public meeting





North Carolina Association NC MOA



# 1. Establish and use a special revenue fund

- Funds carry over from year to year
- Do not need to spend funds in the year they are received
- Funds in this special revenue fund shall not be commingled with any other money









# 2. Authorize spending ahead of time

- Must do so in a budget AND separate resolution
- Resources to assist you
  - NC DOJ Spending Authorization Memo
    - morepowerfulnc.org
    - Click "Opioid Settlements" then "NC MOA"
  - NCACC Spending Authorization Resolution Template
    - <u>ncacc.org/opioidsettlement</u>
    - Scroll down to "Sample Spending Authorization Language"
  - Your NCACC OSTAT!
    - Let's collaborate early and often to get it right the first time and set yourself up well for subsequent reporting steps







# Spending Authorization Template ncacc.org/opioidsettlement

### A RESOLUTION BY THE COUNTY OF \_\_\_\_\_ TO DIRECT THE EXPENDITURE OF OPIOID SETTLEMENT FUNDS

WHEREAS \_\_\_\_\_ County has joined national settlement agreements with companies engaged in the manufacturing, distribution, and dispensing of opioids.

WHEREAS the allocation, use, and reporting of funds stemming from these national settlement agreements and bankruptcy resolutions ("Opioid Settlement Funds") are governed by the Memorandum of Agreement Between the State of North Carolina and Local Governments on Proceeds Relating to the Settlement of Opioid Litigation ("MOA") and the Supplemental Agreement for Additional Funds from Additional Settlements of Opioid Litigation ("SAAF");

WHEREAS County has received Opioid Settlement Funds pursuant to these national settlement agreements and deposited the Opioid Settlement Funds in a separate special revenue fund as required by section D of the MOA;

WHEREAS section E.6 of the MOA states that, before spending opioid settlement funds, the local government's governing body must adopt a resolution that:

- (i) indicates that it is an authorization for expenditure of opioid settlement funds; and,
- states the specific strategy or strategies the county or municipality intends to fund pursuant to Option A or Option B, using the item letter and/or number in Exhibit A or Exhibit B to identify each funded strategy; and,
- (iii) states the amount dedicated to each strategy for a specific period of time.

### NOW, THEREFORE BE IT RESOLVED, in alignment with the NC MOA and SAAF, County authorizes the expenditure of opioid settlement funds as follows:

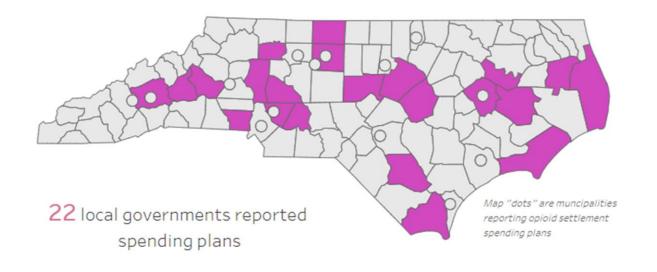
# First strategy authorized Name of strategy: Name of strategy: Strategy is included in Exhibit Strategy is included in Exhibit Item letter and/or number in Exhibit A or Exhibit B to the MOA: Amounted authorized for this strategy: Period of time during which expenditure may take place: Start date Ihrough End date Description of the program, project, or activity: Provider:



### North Carolina Association of County Commissioners Local Spending Plan Dashboard

# Local Spending Plans

Which local governments have reported plans to spend opioid settlement funds?



ncopioidsettlement.org/data-dashboards/spending-plans



View Local Spending Plans across the State by **Strategy** 

Select a Strategy:

1. Collaborative Strategic Planning

**Local Spending Plan Dashboard** 

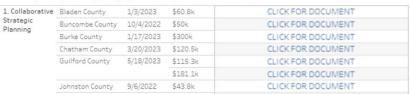
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### Local Governments who have authorized:

### 1. Collaborative Strategic Planning

Ordered by strategy, locality, & program start date

1. Collaborative	Bladen County	3/3/2022		\$60.8k		
Strategic	Buncombe County	10/4/2022		\$50k		
Planning	Burke County	1/19/2023			\$300k	
	Chatham County	4/1/2023		\$	120.5k	
	Guilford County	12/8/2022		\$1	181.1k	
		1/5/2023		115 3		
	Johnston County	6/21/2022		\$43.8k		
Rockingham	Rockingham County	1/15/2023				\$461.1k
	Rowan County	7/1/2022		\$68.4k		
	Wake County	4/1/2023			\$175k	Documents for
	Yadkin County	5/1/2023			\$71.1k	1. Collaborative Strategic Planning
			2022	2023	2024 2	Ordered by locality, strategy/category, document pass date, an
						1. Collaborative Bladen County 1/3/2023 \$60.8k



copioidsettlement.org/data-dashboards/spending-plans





# **MOA Includes Five Broad Requirements**

- 1. Establish and use a special revenue fund
- 2. Authorize spending ahead of time
- 3. Understand and follow Option A and Option B
- 4. Follow all reporting requirements
- 5. Hold annual public meeting

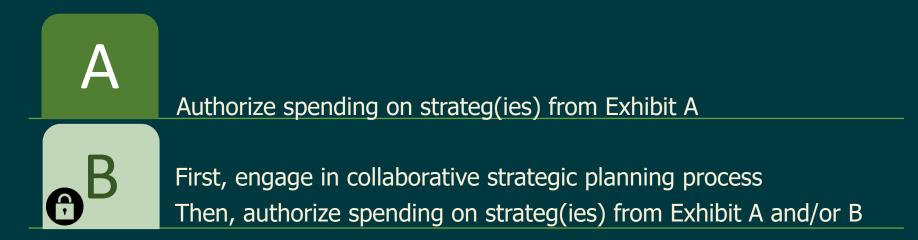








# 3. Understand and follow Option A and Option B



 Strategic planning is good and is always supported, whether you proceed under Option A or Option B or both





# **3. Understand and follow Option A and Option B**

- You can do Option A and Option B at the same time
- If you wish to select an Option B strategy, and there is an equivalent Option A strategy, select the Option A strategy
- If you wish to fund lots of different activities, consider ways to streamline your approach and select fewer strategies, if possible
  - For every strategy authorized and funded, you will have to report on it





# NC MOA: High Impact Abatement Strategies (Option A)

1. Collaborative strategic planning	2. Evidence-based addiction treatment	3. Recovery support
4. Housing	5. Employment	6. Early intervention
7. Naloxone	8. Post-overdose response	9. Syringe service programs (SSPs)
10. Legal system diversion	11. Addiction treatment for incarcerated persons	12. Reentry programs



# CORE NC Strategy-Specific Resources

### **North Carolina Opioid Settlements**

Welcome to CORE-NC: Community Opioid Resources Engine for North Carolina

Home About the Settlements Resources v Data Dashboards v Partners Contact

### Strategy-Specific Resources

Below is a list of the <u>Exhibit A</u> strategies. Select each box below to find resources specific to each strategy.

### Featured Resource - Frequently Asked Questions on Exhibit A Strategies

This document – prepared by the North Carolina Department of Justice – answers questions about the strategies listed in Exhibit A to the Memorandum of Agreement on the allocation and use of opioid settlement funds in North Carolina.

Visit the NC MOA Resource Center to view the FAQs about Exhibit A Strategies  $\rightarrow$ 



**WEBINARS** 



North Carolina Association of County Commissioners Collaborative Strategic Planning

- Undertake a structured process to identify the best strategies for local governments to fund to address identified needs
- **Get input** from representative groups and diverse experts including from people with lived experience







# **Collaborative Strategic Planning (Exhibit C)**

1. Engage diverse stakeholders	Report on stakeholder engagement per "ITEM A DETAIL" below		
2. Designate facilitator	Identify the facilitator		
3. Build upon any related planning	Report any related planning efforts you will build upon or coordinate with		
4. Agree on shared vision	Report on shared vision for positive community change		
5. Identify key indicator(s)	Report on the key indicators selected		
6. Identify and explore root causes	Report on root causes as described		
7. Identify and evaluate potential strategies	Identify and evaluate potential strategies		



# **Collaborative Strategic Planning**

8. Identify gaps in existing efforts	Report on survey of and gaps in existing efforts
9. Prioritize strategies	Report on prioritization of strategies
10. Identify goals, measures, and evaluation plan	Report on goals, measures, and evaluation plan for each chosen strategy
11. Consider ways to align strategies	Report on opportunities to align strategies as described
12. Identify organizations	Identify organizations and needs to implement each strategy
13. Develop budgets, timelines	Report budgets and timelines for each strategy
14. Offer recommendations	Report recommendations to governing body



# NC OPIOID SETTLEMENTS:

Exhibit C Collaborative Strategic Planning Worksheets for Option B Report and Recommendations

### [NAME OF NC LOCAL GOVERNMENT/Letterhead]

### **Collaborative Strategic Planning Report and Recommendations**

### SECTION ONE: PRELIMINARY PLANNING

For A, please complete Table 1 below. Note the requirements of Exhibit C are not satisfied if any stakeholder group (listed in Exhibit C Item A Detail and below) is "rarely" or "never" engaged.

### A. Engage diverse stakeholders

Table A.1

Stakeholders	List Role/Position of	Please circle how often the people in the role/position were				tion were
	each Stakeholder	engaged in the planning process.				
Local officials		Never	Rarely	Sometimes	Usually	Always
Healthcare providers		Never	Rarely	Sometimes	Usually	Always
Social service providers		Never	Rarely	Sometimes	Usually	Always
Education and		Never	Rarely	Sometimes	Usually	Always
employment service						
providers						
Payers and funders		Never	Rarely	Sometimes	Usually	Always
Law enforcement		Never	Rarely	Sometimes	Usually	Always
Employers		Never	Rarely	Sometimes	Usually	Always
Community groups		Never	Rarely	Sometimes	Usually	Always
Stakeholders with lived		Never	Rarely	Sometimes	Usually	Always
experience						
Stakeholders reflecting		Never	Rarely	Sometimes	Usually	Always
diversity of community						



### B. Designate facilitator

Facilitator's Name:

Facilitator's Email Address:

Facilitator's Organization/Agency Name:

### C. Build upon any related planning

Please list the names of any plans that have been built upon/coordinated with. Provide hyperlink to plans if available.



Allocating NC Opioid Settlements Funds: A Local Government's Guide to the Request for Applications (RFA) Process

# Allocating NC Opioid Settlements Funds

A Local Government's Guide to the Request for Applications (RFA) Process



www.ncacc.org/ostat www.ncopioidsettlement.org



Allocating NC Opioid Settlements Funds: A Local Government's Guide to the Request for Applications (RFA) Process

### Developing and Releasing Your RFA: Key Elements

If you have decided that engaging in the RFA process is a good fit for your local government, there are some important decisions to make before you release the request to the public. Making these choices in advance of the RFA release will contribute to a process that is smooth, transparent, informative, and responsive... and one that produces high-quality applicants who will work with you to create a safer and healthier community.

### QUESTIONS TO ASK YOURSELF

Remember, begin with the end in mind. To do that, ask the following questions while considering your local government's goals, needs, resources, and reporting requirements. Responses will become key elements of the application packet.



### INFORMATION ON THE OPEN APPLICATION PERIOD

The RFA should contain all the information applicants will need, from the RFA's release to the end of the funding cycle with each successful applicant. Be sure to include the following components so expectations are clear and explicit from the beginning.

### Interested Parties Conference

Perhaps one of the most important steps in developing and releasing your RFA is preparing your applicants and preparing for your applicants. Offer a mandatory interested parties conference (e.g., a bidders' workshop) with one or two options for attendance. This allows potential applicants to gather, ask questions, and provide input on your RFA's development as well as ensures applicants have a clear understanding of the process and an equal opportunity to participate. It also gives your local government a chance to gauge and prepare for the level of support your applicants will need – will your applicants have experience with goal setting? Have they applied for funding from your local government before?

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Allocating NC Opioid Settlements Funds





Allocating NC Opioid Settlements Funds: A Local Government's Guide to the Request for Applications (RFA) Process

### **Evaluating Applications**

### **RISK ASSESSMENT**

Though a risk assessment screening is not required under the MOA, it is recommended that your local government use a simple risk assessment screener for potential subrecipients. An excellent sample risk assessment from the <u>UNC School of Government</u> can be <u>downloaded here</u>.

### ORGANIZING A REVIEW AND RECOMMENDATIONS COMMITTEE

It is considered best practice to organize a review panel – it is preferable that the panel is independent of staff administering the RFA. Select panelists with various subject matter expertise and level-set before any scoring takes place. Educate panelists on your process, scoring criteria, and goals, and be sure all panelists understand what each criterion encompasses and how to measure achievement.

### **REVIEWING APPLICATIONS**

### **Creating a Rubric**

One of our example counties offered a scoring rubric with equal weight given to each criterion, while the other county prioritized some over others; both options had merit and made sense given the county's preferences. The weight you assign to each criterion is less important than creating an educated review panel with consistent scoring. One way to achieve this is to build consensus among panelists to achieve a single score for each criterion.

### Utilizing the Consensus Building Method of Evaluation

Consensus building is advantageous because it creates dialogue around large outliers, for example: one panelist gives an applicant a rating of 9 on program sustainability and another rates the same applicant a 3. Under this method, each panelist reviews applications independently and then brings their individual scores before the group to discuss the disparity in scoring among panelists. It may be the cause of misunderstanding of criteria, or because there is some factor not being considered by one panelist that is being considered by another. When the group feels as if they have mutual understanding, a single score can be applied to any section of an application.







# Allocating NC Opioid Settlements Funds: A Local Government's Guide to the Request for Applications (RFA) Process

### **Case Studies**

The case studies offered below reflect the efforts of two counties in NC that engaged in the RFA process to support local agencies working to address the opioid epidemic.

### CASE STUDY #1

In June 2022, the Assistant Health Director of the County Health Department began developing a Request for Proposals (RFP). The Assistant Health Director involved partners from the county's Contract Management Team, the Finance Officer, the County Attorney, and the Internal Auditor. By working with other staff, the Assistant Health Director was able to ensure that federal and state compliance measures were embedded in the RFP and that applicants were made aware that, if they were selected to receive funds, they would have to follow the same standards that the county did. For example, the RFP outlines that grantees must follow the Memorandum of Agreement between the State of North Carolina and Local Governments on Proceeds Relating to the Settlement of Opioid Litigation (MOA) just as local governments do. This comprehensive approach, which considered how departmental operations of various county departments were impacted when issuing contracts, was crucial to the success of the RFP development process.

The Assistant Health Director also worked with North Carolina Association of County Commissioners (NCACC) Risk Management Services and Strategic Member Services' (SMS) Opioid Settlement Technical Assistant Team in building and reviewing the RFP. A Strategic Project Coordinator from NCACC SMS was heavily involved in the process. The Strategic Project Coordinator worked with the Assistant Health Director to engage others in county offices. Some of the questions they asked other county departments were, what policies existed regarding RFPs and contracts, and what formats were preferred for applications. With the help of other county staff and NCACC, the Assistant Health Director worked with the county commissioners to release the RFP in January 2023.

Building on previously used tools was another factor that the Assistant Health Director identified as a key to the county's success in developing the RFP. She collected examples of other agencies' RFPs and considered how components from these might work in her county. She used examples from the NC DHHS Injury and Violence Prevention Branch, the Health Resources & Service Administration Rural Communities Opioid Response Program, and a previous RFP the county developed and supported with American Rescue Plan Act funding.

Besides the key factors for success described above, the Assistant Health Director also noted that the development of clear county goals and including a provision for performance reviews in the RFP were important. The three goals the county agreed upon provided "guardrails" and ensured that there was focus when developing the RFP. The goals, which were outlined in the RFP, also provided talking points so that county staff, elected officials, and partners could clearly articulate their vision. The performance reviews will help the county identify if an agency is underperforming and needs technical assistance. The reviews also ensure that if agencies who

### Allocating NC Opioid Settlements Funds





# Allocating NC Opioid Settlements Funds: A Local Government's Guide to the Request for Applications (RFA) Process

### Templates

This guide offers several templates and examples of sample language for you to use in your RFA process, detailed and linked below. The templates are not meant to be restrictive, and we encourage you to be creative in their use. Copy and paste the sections that apply to you and feel free to edit content to fit your use. Be sure to work alongside other departments in your county. Involve internal resources such as your finance and legal departments before releasing the RFA.

### **TEMPLATE 1 – OPEN-ENDED STRATEGIES UNDER OPTION A**

Download it here. This template is structured to offer applicants an opportunity to respond to most of the strategies in Exhibit A of the MOA.

### **TEMPLATE 1B – BUDGET WORKSHEET**

Download it here. This template is a sample budget worksheet to include with your RFA packet based on Template 1-A.

### **TEMPLATE 2 – PRIORITIZED LIST OF STRATEGIES**

Download it here. This template is structured to offer applicants an opportunity to respond to a prioritized list of strategies in Exhibit A of the MOA.

### **TEMPLATE 2B – BUDGET WORKSHEET**

Download it here. This template is structured to offer applicants an opportunity to respond to a prioritized list of strategies in Exhibit A of the MOA.

### **TEMPLATE 3 – SAMPLE LANGUAGE FOR SUBAWARD AGREEMENT**

Download it here. This is a template of sample language for your subaward agreement.

### Allocating NC Opioid Settlements Funds







# **MOA Includes Five Broad Requirements**

- 1. Establish and use a special revenue fund
- 2. Authorize spending ahead of time
- 3. Understand and follow Option A and Option B
- 4. Follow all reporting requirements
- 5. Hold annual public meeting







# **Reporting Requirements**



REPORT	TIMING
Annual Status Survey	[Optional] Update contacts and confirm receipt
Spending Authorization Report(s)	Due within 90 days of adopting resolution(s)
Option B Report and Recommendations (R&R)	Only required for Option B / not required for Option A Due within 90 days of presentation to local governing body
Annual Financial Report	Due within 90 days of end of fiscal year (9/27)
Annual Impact Report	Due within 90 days of end of fiscal year (9/27)

# **Transparency and Accountability**

SEE 'Reporting Requirements Memo' at DOJ MOA Resource Center ncopioidsettlement.org/reporting





# **Reporting Requirement Example**

If you authorize funding for Option A, Strategy 8 (PORT) Then your **annual** <u>financial</u> report should report the amount you spent on Option A Strategy 8 (PORT) And your **annual** <u>impact</u> report should report the impact of your expenditures on Option A, Strategy 8 (PORT)





North Carolina Association of County Commissioners Annual Financial Report

- Annual Financial Report (MOA Exhibit E)
- Due by September 27, 2023
- Submit the report using the portals on the Community Opioid Resources Engine (CORE-NC) at <u>ncopioidsettlement.org/reporting</u>



# Annual Financial Report

### **Annual Financial Report**

In the Annual Financial Report, a local government reports on opioid settlement funds received, held, or spent on authorized strategies during a given fiscal year. The report is due 90 days after the end of the fiscal year.

\$

FR-1: Refers to Local Governments receiving less than 0.2% of the Local Government
Allocation, as stated in MOA <u>Exhibit G</u>. This includes the following
Counties: Alleghany, Anson, Bertie, Camden, Caswell, Chowan, Currituck, Gates, Graham, Greene, Hyde, Jones, Northampton, Pamlico, Perquimans, Tyrell, Warren, and
Washington

Municipalities: Canton, Greenville, Henderson, Hickory, Jacksonville, and Wilmington

**FR-2**: Refers to Local Governments receiving 0.2% or more of the Local Government Allocation, as stated in MOA <u>Exhibit G</u>. This includes any counties or municipalities not listed above.

### View Annual Financial Report Overview (PDF)

Download the Sub-Recipient Excel Template (Spreadsheet)

FR-1: Submit your Annual Financial Report

FR-2: Submit your Annual Financial Report



North Carolina Association of County Commissioners Annual Impact Report

- Annual Impact Report (MOA Exhibit F)
- Due by September 27, 2023
- Submit the report using the portals on the Community Opioid Resources Engine (CORE-NC) at ncopioidsettlement.org/reporting





Annual Impact Report

- A. all local governments provide a brief general narrative
- **B. all counties** provide the date of the most recent annual meeting held by the county
- C. all local governments that funded strategies report impact information for each strategy that it funded with Opioid Settlement Funds during that fiscal year, using the STANDARD FORM or the SHORT FORM+ for each funded strategy





# **Annual Impact Report**

### **Annual Impact Report**

In the Annual Impact Report, a local government reports on the impact of the programs and strategies it funded with opioid settlement funds during the preceding fiscal year. The report is due within 90 days of the end of the fiscal year and includes brief progress reports and process, quality, and outcome measures.

 IR-1: Refers to Local Governments receiving less than 0.4% of the Local Government Allocation, as stated in MOA <u>Exhibit G</u>. This includes the following
 Counties: Alleghany, Anson, Ashe, Avery, Bertie, Camden, Caswell, Chowan, Clay, Currituck, Duplin, Gates, Graham, Greene, Hertford, Hoke, Hyde, Jones, Madison, Martin, Mitchell, Montgomery, Northampton, Pamlico, Pasquotank, Perquimans, Polk, Swain, Tyrrell, Warren, Washington, and Yancey
 Municipalities: Asheville, Canton, Concord, Durham, Fayetteville, Greenville, Henderson, Hickory, High Point, Jacksonville, and Wilmington

**IR-2**: Refers to Local Governments receiving 0.4% of more of the Local Government Allocation, as stated in MOA <u>Exhibit G</u>, this includes any counties or municipalities not listed above.

View Annual Impact Report Overview (PDF)

View Annual Impact Report Guide Sheet

Download the Impact Report Measures Workbook (Spreadsheet)

IR-1: Submit your Annual Impact Report

IR-2: Submit your Annual Impact Report



# ANNUAL IMPACT REPORT GUIDE SHEET

# WHAT

The purpose of this Guide Sheet is to help local governments complete their Annual Impact Report, which is required by the *Memorandum of Agreement Between the State of North Carolina and Local Governments* (NC MOA). Exhibit F to NC MOA says, "Within 90 days of the end of any fiscal year in which a Local Government receives, holds, or expends Opioid Settlement Funds, the Local Government shall **(A)** provide a BRIEF GENERAL NARRATIVE..., **(B)** provide the date of the most recent annual meeting held by the county pursuant to section E.4 of this MOA (for counties only); and **(C)** report impact information for each strategy that it funded with Opioid Settlement Funds during that fiscal year ("funded strategy"), using the STANDARD FORM or the SHORT FORM for each funded strategy...".

**NCACC Resources** 

## WHEN and WHERE

The Annual Impact Report is **due by September 27, 2023.** The reporting timeframe is for the 2023 fiscal year, which runs July 1, 2022-June 30, 2023.

To prepare for and submit your Annual Impact Report, use the portal on the Community Opioid Resources Engine (CORE-NC) at <u>ncopioidsettlement.org/reporting</u>.





## **MOA Includes Five Broad Requirements**

- 1. Establish and use a special revenue fund
- 2. Authorize spending ahead of time
- 3. Understand and follow Option A and Option B
- 4. Follow all reporting requirements
- 5. Hold annual public meeting







# North Carolina Associate C MOA



# **5. Required Annual Meeting**

- At least once a year
  - NCACC recommends on a FY cycle to align with reporting
- County invites all municipalities within
- Open to the public
- Purpose: Collaboration and coordination
  - Input for planning and share progress







Opioid Settlement Technical Assistance Team

SMS

# GOALS

- Improve the health of NC counties
- Assist and support counties in planning for and utilizing opioid settlement funds, managing strategic health initiatives, and maximizing resources and impact through technical assistance, outreach, education and training, and collaboration.









SMS

North Carolina Association of County Commissioners

E

Events & Training

Research & Publications

Services for Counties

About

# Home Services for Counties Disaster Preparedness and Recovery Opioid Settlement Assistance

## **Opioid Settlement Assistance**

County Advocacy

The NCACC strives to assist and support NC counties in planning for and utilizing national opioid settlement funds, managing strategic health initiatives, and maximizing resources and impact through outreach, education, and collaboration.

## Sample Spending Authorization Language for County Resolutions or Ordinances

The NCACC has developed sample language for counties to use when drafting a local spending authorization resolution or ordinance pertaining to the expenditure of opioid settlement funding governed by the NC MOA. <u>Access the sample language here</u>.

#### Supports and Assistance for Counties

Strategic Action Planning

- Prioritization of evidence-based strategies
- MOA consultations
- **Collaboration and Connections**
- Connections to technical experts
- Cross-county peer connections
- Hands-on support from NCACC Strategic Project Coordinators

#### Webinar Series Concludes

On behalf of NCACC and the Injury and Violence Prevention Branch at the NC Department of Health and Human Services, we thank you for attending the "Strategies to Address the Opioid Epidemic" webinar series held over the past 16 months. This long-running series of webinars focused on evidence-based, high-impact strategies that local governments may pursue to address the opioid overdose epidemic utilizing funds from the national litigation settlement. View the archived series available within the library of on-demand webinars at <u>ncopioidsettlement.org</u>.

Archived webinars at ncopioidsettlement.org







## Ways to Connect

- One-on-one county consultations
- Monthly virtual Opioid Settlement TA Office Hours (2<sup>nd</sup> Tues at 10A)
- Weekly County Manager calls
- Listening and Learning Tour

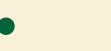
## Tools

- Sample spending authorization language (resolution template)
- Collaborative Strategic Planning Worksheets for Option B Report and Recommendations
- Sample subrecipient contract templates
- Wave 2 Settlements and SAAF Sign-on Resolution Templates

## Resources

- Strategies to Address the Opioid Overdose Epidemic Webinar Series
- Request for Applications (RFA) Guide
- Guide for Reporting Collaborative Strategic Planning







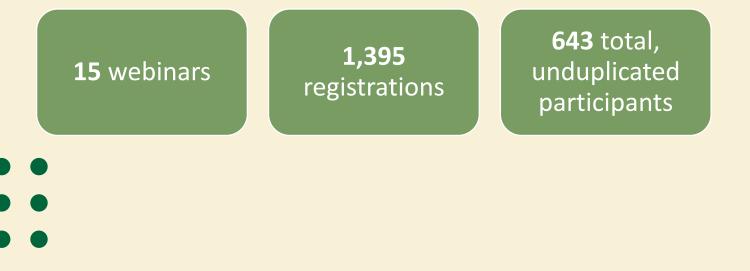


**OSTAT** (August 2022 – mid-July 2023)

## Listening and Learning Tour



 Strategies to Address the Opioid Overdose Epidemic Webinar Series





- 500+ participants
- 60+ speakers
- 25 breakout sessions
- Five tracks
- Two days
- Countless memories

NC Summit on Reducing Overdose

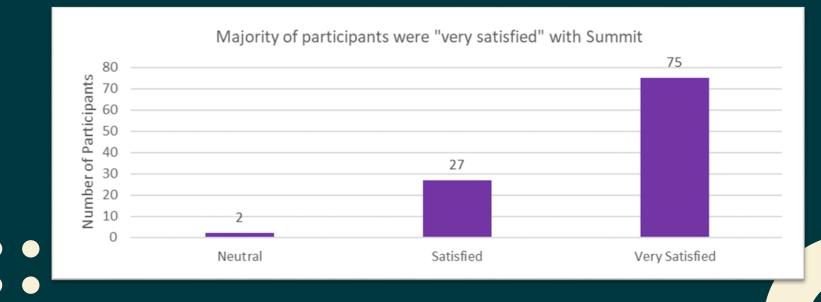
June 7 & 8, 2023, Durham County





North Carolina Association of County Commissioners NC Summit on Reducing Overdose

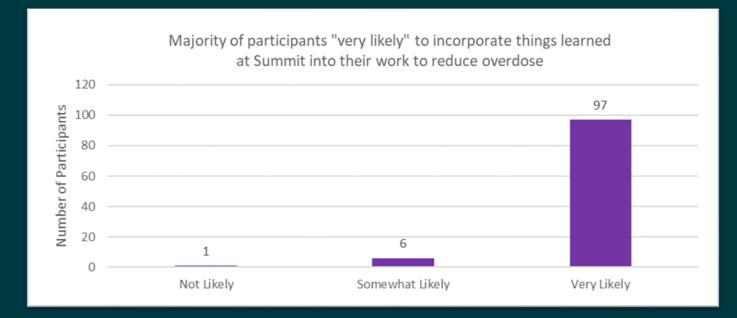
"This was a very well planned and executed event. Thank you to the NCACC and all of the sponsors, presenters, moderators, vendors, other staff who made this such a wonderful conference. You all really set an atmosphere that fostered collaboration, learning and networking. Thank you."





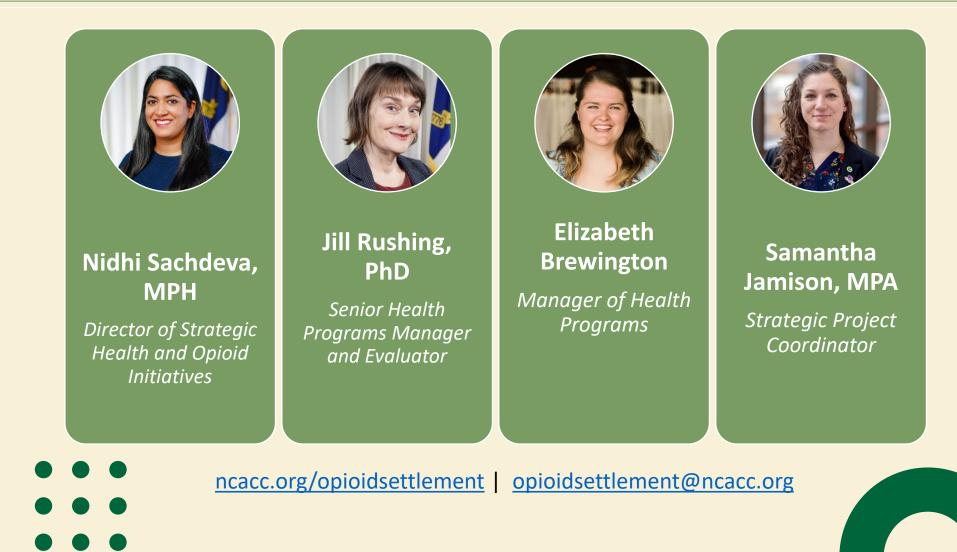
North Carolina Association of County Commissioners NC Summit on Reducing Overdose

"With EMS focused sessions, and being an administrator in EMS, I will be able to take some new thoughts and ideas into our system and community."





# **SMS Opioid Settlement TA Team**





Supportive TA Services

## Strategic action planning

- Prioritization of high impact, evidence-based strategies
- NC MOA consultations and translation

# Collaboration and connections

- Connections to technical experts
- Strategic Project Coordinators

## Program implementation and evaluation support

- Education and training
- Consultation and coaching
- Outreach
- Evaluation
- Reporting









 Community Opioid Resources Engine (CORE-NC) <u>ncopioidsettlement.org</u> | 
 <u>opioidsettlement@unc.edu</u>

## NC Department of Justice

morepowerfulnc.org/opioid-settlements | 🖂 opioidsettlement@ncdoj.gov

NC Association of County Commissioners
 <u>ncacc.org/opioidsettlement</u> | vist opioidsettlement@ncacc.org

## • NC DHHS

ncdhhs.gov/opioid-and-substance-use-action-plan-data-dashboard

## NACo Opioid Solutions Center

Opioid Solutions Center (naco.org)



ABOUT TOPICS ADVOCACY RESOURCES EVENTS & EDUCATION NEW



Through the Opioid Solutions Initiative, NACo empowers local leaders to invest resources in effective treatment, recovery, prevention and other public health practices that save lives and address the underlying causes of substance use disorder.

# Matthew Chase, NACo Executive Director

in

## VISION

HEALTHY, SAFE AND VIBRANT COUNTIES across America

MISSION STRENGTHEN AMERICA'S COUNTIES

## ABOUT NACo

THE NATIONAL ASSOCIATION OF COUNTIES (NACO)

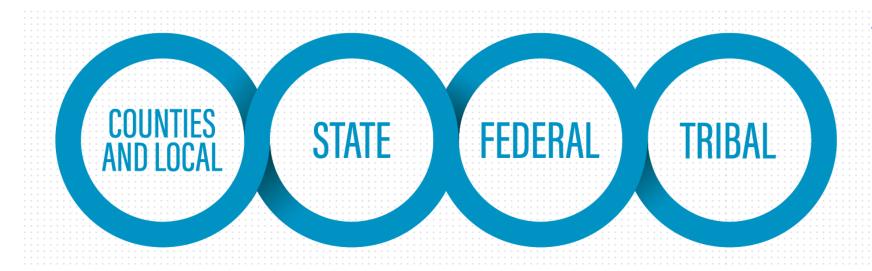
STRENGTHENS AMERICA'S 3,069 COUNTIES, serving nearly 40,000 county elected officials and 3.6 million county employees

#### Founded in 1935, NACo unites county officials to:

- Advocate county priorities in federal policymaking
- Promote exemplary county policies and practices
- Nurture leadership skills and expand knowledge networks
- Optimize county and taxpayer resources and cost savings
- Enrich the public's understanding of county government

The NACo Blueprint is focused on harnessing the collective powers, knowledge and innovations of America's county officials, ultimately helping people and places to thrive.

## **ROLE OF NACO AND AMERICA'S COUNTIES** IN OUR INTERGOVERNMENTAL SYSTEM



Under America's form of federalism, the intergovernmental system is about the

balance, division, and sharing of power and responsibilities between levels of government.

#### **BIG 7 COALITION: STATE AND LOCAL GOVERNMENT ASSOCIATIONS**



As national representatives of general-purpose state and local governments, led by our publicly elected officials, our associations are distinguished from the larger world of nonprofits and special interest groups, mainly by our governmental membership and our connections to governmental policy. As public entities, our collective missions are to represent the broader, public interest in public affairs. The White House and each federal department has an office assigned specifically as liaisons to the Big 7 and our individual memberships:

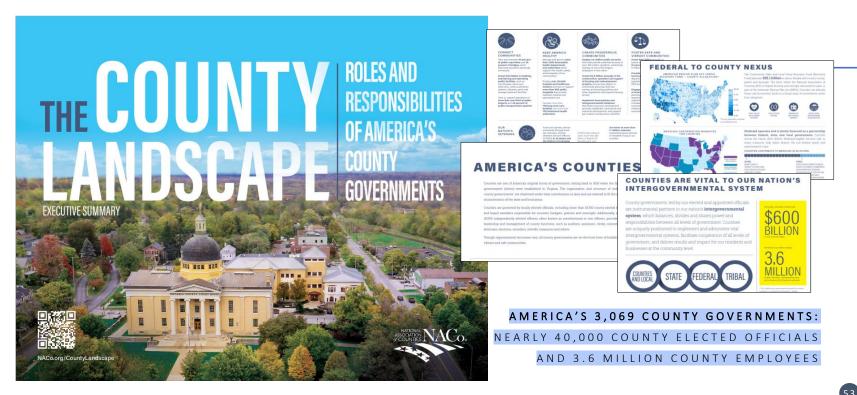
- National Association of Counties
- Council of State Governments
- National Conference of State Legislatures
- National **Governors** Association
- National League of Cities
- U.S. Conference of **Mayors**
- International City/County Management

Association

(Only non-elected official group)

# COUNTY GOVERNMENT ROLE IN OUR NATION'S INTERGOVERMENTAL SYSTEM

NACO BLUEPRINT



# Our Mindset for Optimal Performance and Wellbeing

- + Data makes us credible
- + Knowledge makes us valued
- + Relationships make us present
- + Stories make us memorable



# NETWORKS OF NACO

The **county government** is the official member of the association.

NACo brings elected and

appointed county officials

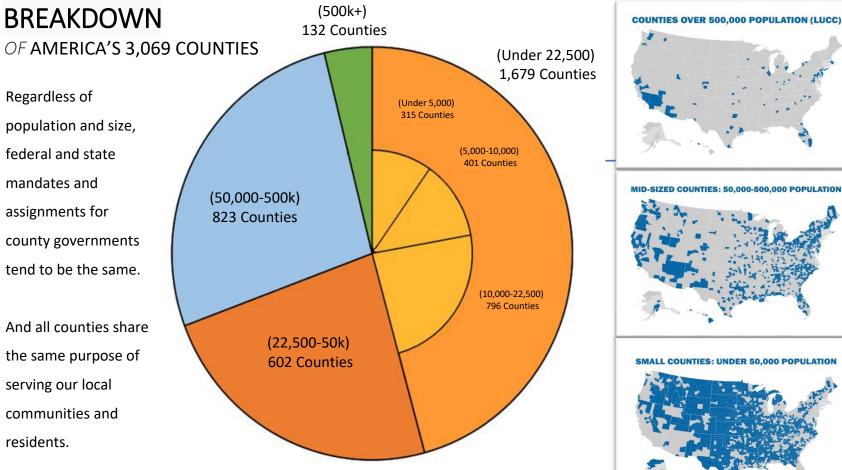
together with a shared mission

of strengthening America's

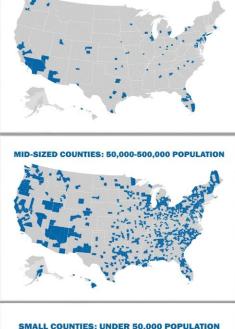
3,069 county governments.\*

\* Includes parishes in Louisiana, boroughs in Alaska, 38 consolidated city-county governments and the District of Columbia.





About 50% of the U.S. population lives in 144 large urban counties, with the remaining 50% residing in more than 2,900 counties.







Familiar Faces Initiative: Improving Outcomes through Coordinated Heath & Justice Systems

The Familiar Faces Initiative empowers communities to share data and integrate care options between health and justice systems so they can intervene earlier, improve outcomes and reduce incarceration and hospitalization rates.



cohort of county leaders that facilitates and incubates countyspecific discussion and problem-solving on issues of economic mobility and helps county leaders identify and assess their current barriers to mobility and share scalable and transferable programs across the country.



The NACo Resilient Counties Initiative builds leadership capacity to identify and manage risk, and prepare counties to become more flexible and responsive to system shocks and stresses. It has a holistic approach to resilience, examining social and economic resilience, sustainability and disaster management.

NAC



**Economic Mobility Leadership Network** 

The Economic Mobility Leadership Network (EMLN) is a NACo cohort of county leaders that facilitates and incubates countyspecific discussion and problem-solving on issues of economic mobility and helps county leaders identify and assess their current barriers to mobility and share scalable and transferable programs across the country.



The Creative Counties Placemaking Initiative supports counties as they work to identify and strengthen ways to integrate arts into solutions to local challenges.



Early Childhood

Counties not only play a pivotal role in building thriving communities for an estimated 16 million children ages birth to three across the United States, but also invest in core policies and services that help to shape early childhood systems.



COUNTIES

AND MILITARY

INSTALLATIONS 101

NG THE FARM BILL TO PROMOTE COM





NACo Cybera

**BUILDING KNOWLEDGE NETWORKS** 

LEADERS

ACo Technology Guides FOR COUNTY



**National Center for Public Lands Counties** 

cing the policy and practice study of America's public lands counties

COUNTIES ARE USING RECOVERY FUNDS TO





**Transforming County Human Services** 

services to our nation's most vulnerable populations.

Counties Matter in Human Services There are over 257,000 county

human services employees across the country delivering vital

Network

# **Brief History of the 2022 Opioid Settlements**

Multi-district litigation (MDL) between states and opioid manufacturers and distributors

To resolve their liabilities in 3,000+ lawsuits nationwide, opioid manufacturer Johnson & Johnson (\$5 billion) and the "big three" distributors McKesson, Amerisource Bergen and Cardinal Health (\$21 billion) offer a \$26 billion settlement.

Jul 2021

Participating states are entitled to about half of the offered (base) payout. To unlock the full amount, states must convince counties, cities to surrender individual suits and join their state agreements.

#### Aug 2021

Deadline: 46 states confirm participation in the MDL (Ala., Okla., Wash., and W.Va. elect not to participate).

counties, cities surrender individual suits and join their state agreements, increasing the base payout by about 50%.

**Jan 2022** 

**Deadline:** 90% of eligible



First payments expected.

Jul 2022

OPIOID SOLUTIONS CENTER

**Deadline:** Defendants agree MDL has reached critical mass, finalize the \$26 billion settlement.

Feb 2022

Defendant(s)	Settlement Amount	Paid Over	Date of First Payment
"Big three" distributors	\$21 billion	18 years	2022
181	\$5 billion	9 years	2022
Purdue	\$6 billion	9 years	TBD
Walgreens	\$5.5 billion	15 years	July 2023
CVS	\$4.9 billion	10 years	June 2023
Walmart	\$2.7 billion	6 years	July 2023
Teva	\$3 billion cash + \$1.2 billion naloxone	13 years	August 2023
Allergan	\$2.0 billion	7 years	August 2023

The New York Times

Companies Finalize \$26 Billion Deal With States and Cities to End Opioid Lawsuits

By Jan Hoffman Feb. 25, 2022

#### KFF Health News

PAYBACK: TRACKING OPIOID CASH

\$50 Billion in Opioid Settlement Cash Is on the Way. We're Tracking How It's Spent.

By Aneri Pattani MARCH 30, 2023

# Overview of the National Settlements

**Empower county leaders to** 

leverage opioid settlement

funds and other resources

for effective treatment,

recovery, prevention and

other public health practices

that save lives and address

the underlying causes of

substance use disorder.

# OPIOID SOLUTIONS

Empowering local leaders to leverage opioid settlement funds and other resources for effective treatment, recovery, prevention and other public health practices that save lives and address the underlying causes of substance use disorder.

#### NACo's Opioid Solutions Initiative features

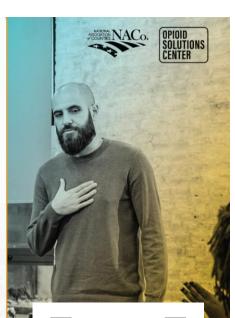
**Opioid Solutions Center** 

A web-based resource center for best practices and case examples related to addressing opioid and substance use disorder

#### Leadership Network

A national network of county officials focused on reducing overdose deaths and addressing substance use disorder in their communities

NACo will begin accepting applications to the Opioid Solutions Leadership Network in September 2022.





### Principles for the Use of Funds From the Opioid Litigation

#### **PRINCIPLE 1**

**SPEND THE MONEY TO SAVE LIVES** 

**PRINCIPLE 2 USE EVIDENCE TO GUIDE SPENDING** 

**PRINCIPLE 3 INVEST IN YOUTH PREVENTION** 

**PRINCIPLE 4** FOCUS ON RACIAL EQUITY

#### **PRINCIPLE 5**

**DEVELOP A FAIR AND TRANSPARENT PROCESS FOR DECIDING WHERE TO SPEND THE FUNDING** 

The Principles Quick Guide to Conducting a Needs Assessment



The Principles for the Use of Funds From the Opiold Litigation are nationally recognized guidance for states. counties, and cities receiving money from the tawards against entities that contributed to the opioid epidemic. These planning Principles, coordinated by faculty at the Johns Hopkins Bioomberg School of Public Health. can help jurisdictions create a foundation for effective spending of the monies to save lives from overdose.

The Principles for the Use of Funds From the Opioid Ine writecipies for the Use or Funds From the Uprod Litigation encourage communities to use settlement funds to supplement existing opioid abatement work (<u>Principle</u>) and invest in effective evidence-Work (<u>PInCIPIE3</u>) and invest in effective evidence-based interventions (<u>PIncipie</u>3). Conducting a local needs assessment is an important early step in determining how to disburse these limited resources for maximum impact.

#### What is a needs assessment?

ssment is a systematic process for A isorify assessment is a systematic process for identifying a community's health needs and assets. In the context of oploid settlement planning, a media sussessment is used to identify the areas in which interventions can save the most lives.

Needs assessments rely on local data. Both Needs assessments rety on local data. Born quantitative data (e.g., number of overdose events, number of individuals receiving treatment, and length of waitlists for care) and qualitative data (e.g., length of waitists for care) and qualitative data (e.g., community-identified priorities) head has been been been of a community's opioid challengeeds assessments use this data to identify discuss pancies between a use this data to identify discuss management between warrawt further investminton and investment. warrant further investigation and investment.

#### Who conducts a needs assessment?

In many counties, needs assessments are entirely administered by the local health department, though it may also contract with the assessment to conduct all or part of the assessment (e.g., schools of public health, non-profit organizations). In many counties, needs assessments are entirely

#### When should a needs assessment be conducted?

The Substance Abuse and Mental Health Services Administration suggests conducting a needs hree years. As we have seen assessment every three years. As we have set during the COVID-19 pandemic and with the during the COVID-19 pandemic and with the Introduction of synthetic opioids like fentanyl into the drug supply, the substance use landscape in the the orug supply, the substance use landscape in the United States can change quickly. Deriodic needs assessments help counties tailor their opioid response strategies to their population's evolving needs.

#### Why is a needs assessment important for planning opioid settlement spending?

Oploid settlement funds are arriving after years opioid setuement runds are arriving after years of county-led opioid response efforts. A needs or county-red oploid response erforts. A needs assessment can help counties invest this new assessment. Can new Counces invest this new funding strategically to expand the reach of currently funded solutions and close gaps in currently funded solutions and close gaps in services, either where needs are not being met services, eitner where needs are not being met or where new needs arise. These funds will be debuted security. disbursed annually over many years depending disbursed annually over many years depending on the settlement terms. A needs assessment is a powerful tool counties can use to ensure settlement funds create a sustainable, long-term reduction in funds create a sustainable, long-term reduction in opioid misuse and overall substance use disorder.

Many jurisdictions aiready possess sufficient Many jurisdictions already possess sufficient resources and data to conduct a needs assessment. This guide will serve as a guidk reference to ald counties in conducting such an assessment to asist in investing their opioid litigation funds.







## **OPIOID SOLUTIONS: APPROVED STRATEGIES**

**NOVEMBER 12, 2022** 

EXHIBIT E

List of Opioid Remediation Uses

Schedule A Core Strategies

Core Strategies States and Qualifying Block Granteet shall show from among the abatement strategies latest in Schubelt B. However, priority shall be given to the following core abatement strategies "CCore Strategies" a

8.

1.

2.

3.

4

A NALOXONT OR OTHER FDA.APPROVED DRUG TO BEVERSE OPTOID OVERDOSES

Expand training for first responders, schools, community support groups and families; and

<sup>12</sup> As used in this re-backed A, words like "request," "fand," "provide" or the like dull not indexes a performer for new or exchange program.

E-1

Increase distribution to individuals who are uninsured or whose insurance does not cover the needed service.

Increase distribution of MAT to individuals who are unisured or whose insurance does not cover the needed

Provide education to school-based and youth-focused programs that discourage or prevent misuse;

Provide MAT education and awareness training to bealthcare providers, EMTs, law enforcement, and other first responders; and

Provide treatment and recovery support services such as residential and iopatient treatment, unerstyce outpatient busing that allow or integrate medication and with other support services.

S Document Behavioral Health Justice & Public Safety Health Opioid Epidemic

8-2

- Hire additional social workers or other behavioral health workers to facilitate expansions above.
- Broaden scope of recovery services to include co-occurring SUD or mental beath conditions: Provide comprehensive wrap-around services to individuals in recovery, including housing, transportation, job placement/training, and childcare; and 3.
- 2. Expand warm hand-off services to transition to recovery
- Expand services such as navigators and on-call teams to begin MAT in hospital emergency departments;
- Expand long-term treatment and services for medical monitoring of NAS babies and their families. E. EXPANSION OF WARMHAND-OFF PROGRAMS AND RECOVERY SERVICES
- Expand services for better continuum of care with infant-need dyad; and
- Expand comprehensive evidence-based and recovery support for NAS babies;
- D. EXPANDING TREATMENT FOR NEONATAL ABSTINENCE NYNDROME (\*\*45°)
- Provide comprehensive wrap-around services to individuals with OUD, including housing, transportation, job placement/training, and childcare. 3.
- Expand comprehensive evidence-based treatment and recovery services, including MAT, for women with co-restring Optical Use Disorder ("20(207) and other obtainate Use Disorder ("20(77) Mental Health disorder to an instrument individuals for up to 12 months postpartumi and
- 2.
- Expand Screening, Brief Intervention, and Referral to Treatment ("SIRR") services to non-Medicaid eligible or uninsured pregnant women;
- C. PREGNANT & POSTPARTUM WOMEN

H. EXPANDING SYRINGE SERVICE PROGRAMS Provide comprehensive syrings services programs with more wrpp around services, including linkage to OUD treatment, access to aterile syrings and induage to care and treatment of infectious diseases.

E-3

1.

5. Funding and training for first responders to participate in pre-arrest diversion programs, post-overdose response team, or similar samplies that connect at risk individuals to behavioral health services and supports.

EVIDENCE-BANED DATA COLLECTION AND RYSEARCH ANALYZING THE EXTERNESS OF THE ABATEMENT STRATEGIES WITHIN THE STATE

- Funding for community drug disposal programs; and
- 3.
- Funding for medical provider education and outreach regarding best prescribing practices for opioids consistent with the 2016 CDC guidelines, including providers at hospitals (academic detailing);
- 2. Funding for evidence-based prevention programs in
- Funding for media campaigns to prevent opioid use (simila-to the FDA's "Real Cost" campaign to prevent youth from misming tobaccol;
- G. PREVENTION PROGRAMS
- ease funding for jails to provide treatment to inmates Increase fur with OUD.
- F. TREATMENT FOR INCARCERATED POPULATION Provide evidence-based treatment and recovery support, including MAT for persons with OUD and co-occurring SUD-MM disorders within and transitioning out of the criminal justice system; and

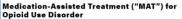
ADVOCACY RESOURCES













Syringe Services Programs



**Naloxone to Reverse Opioid Overdose** 

**Post-Overdose Response Teams** 



Effective Treatment for Opioid Use Disorder for Incarcerated Populations



Treatment and Recovery for Pregnant and Parenting People



Treatment for Neonatal Abstinence Syndrome



Increasing Access to Evidence-Based Treatment

## **OPIOID SOLUTIONS: APPROVED STRATEGIES**

**NOVEMBER 12, 2022** 

Document Behavioral Health Justice & Public Safety Health

## NACo OPIOID SOLUTIONS LEADERSHIP NETWORK

NACo created a new national cohort of 30 county leaders pursuing innovative and evidence-based solutions with opioid settlement funds. The goals are to:

- Elevate the role of counties in effectively investing settlement funds to save lives and address the needs of people with substance use disorders and
- Provide a platform for county leaders to share knowledge and offer support to their counterparts across the country.







#### FEATURED RESOURCES



**Planning Principles Toolkit** 

Tools, templates and strategic guidance for maximizing the impact of opioid settlement funds on your community's opioid abatement priorities.



#### **Approved Strategies**

The two largest opioid settlements include requirements on how funds can be spent. Learn more about approved uses of the funds that are high-impact and under county authority.



#### **The Opioid Solutions Leadership Network**

The Opioid Solutions Leadership Network is a learning and leadership-building community of county officials pursuing innovative and evidence-based solutions with opioid settlement funds.

# NACo's Opioid Solutions Center



www.naco.org/opioid



#### STRONGER COUNTIES. STRONGER AMERICA.

National Association of Counties 660 North Capitol Street, N.W. | Suite 400 Washington, D.C. 20001 202.393.6226 • www.NACo.org

fb.com/NACoDC @NACoTweets youtube.com/NACoVideo linkedin.com/company/NACoDC





# Thank you!

Questions and curiosities, clarifications, comments, complaints or celebrations?

NCACC SMS Opioid Settlements Technical Assistance Team (OSTAT) <u>OpioidSettlement@ncacc.org</u> | <u>ncacc.org/ostat</u>

