

**GRANTS 101:  
AN  
INTRODUCTION  
TO THE  
PROCESS OF  
GRANT  
WRITING**

**WHAT  
DOES IT  
MEAN FOR  
A SMALL,  
RURAL  
COUNTY?**

# ROSS YOUNG

## PROJECT MANAGER

- Born and raised in Madison County
- Berea College and NC State University alumni
- NC Cooperative Extension 32 years.
- Christmas Tree Farmer



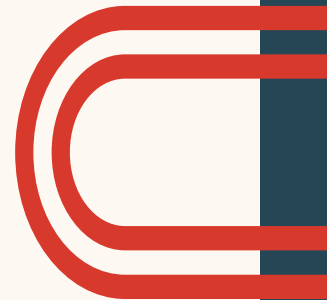
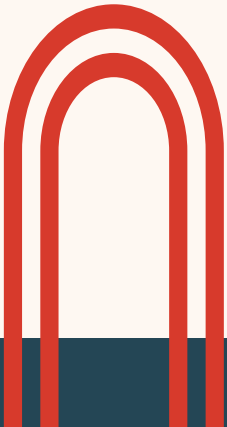
# HAVE YOU EVER DREAMED ABOUT WINNING THE LOTTERY?

WHAT WOULD YOU BUY  
FIRST, PERSONALLY?

WHAT IF YOUR COUNTY  
WON THE LOTTERY?

WHAT WOULD YOU BUY  
FIRST, THEN?

HOW DO YOU MAKE  
THAT MONEY GROW?



# THE RICH GET RICHER

OPPORTUNITIES  
ARE **ENDLESS**

\*CAPACITY IS  
THE LIMITING  
ISSUE



MONEY



PEOPLE



RISK




TIME



EFFORT

# FROM RAGS TO RICHES

- A Heart for Stewardship
- Invest in Opportunities that will Grow
- Leverage whenever possible
- Partnerships are not easy but can pay off



“WELL DONE,  
THOU GOOD AND  
FAITHFUL  
SERVANT: THOU  
HAST BEEN  
FAITHFUL OVER A  
FEW THINGS, I  
WILL MAKE THE  
RULER OVER  
MANY THINGS.”

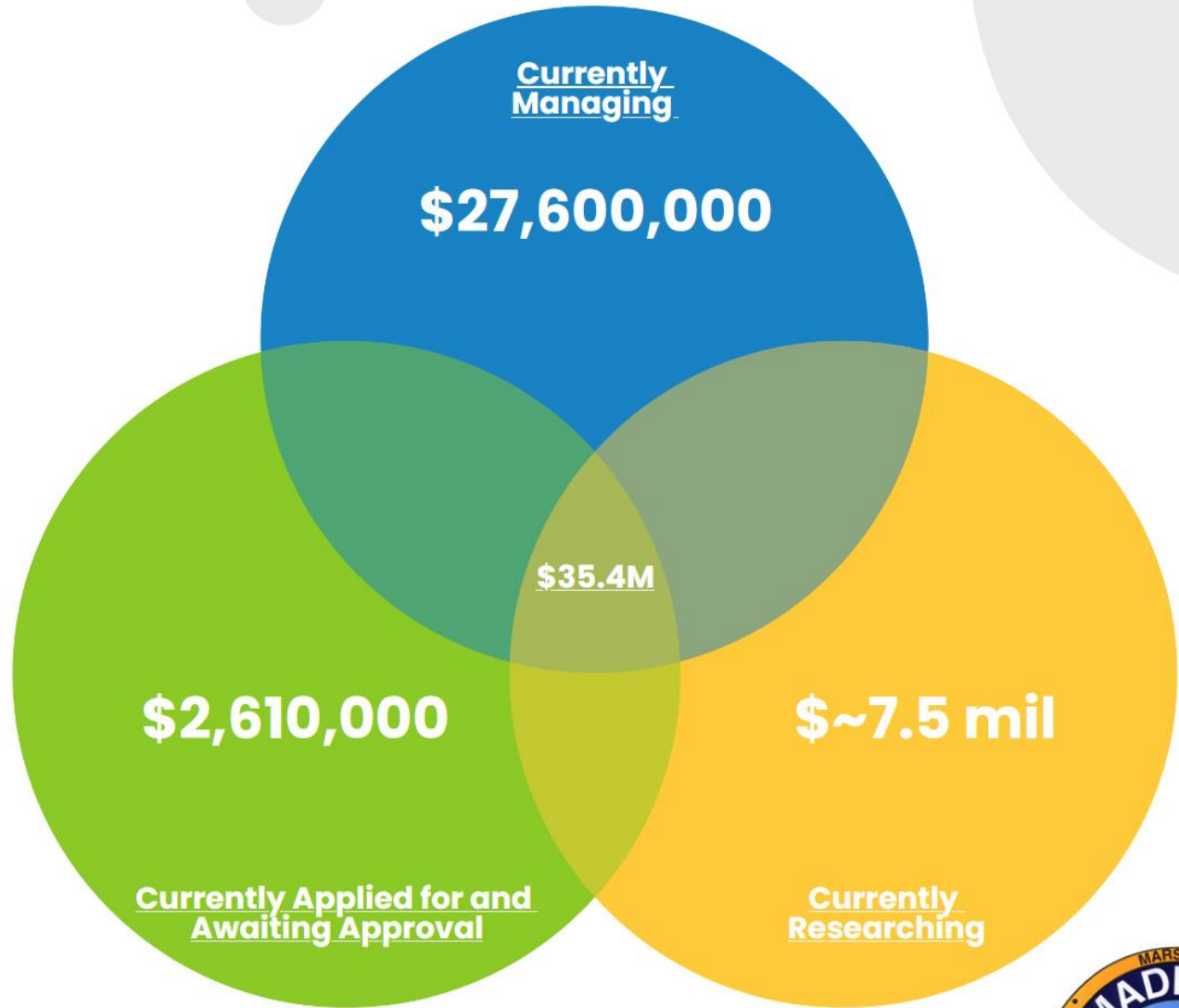
**MATTHEW**

**25:21**

# Madison County Grants

Ross Young  
&  
Matt Wilson

This is a venn diagram depicting the dollar value of the grants Ross Young and Matthew Wilson are working on, broken out into three (3) categories: (1) The dollar figure of grants **currently managed**, (2) the dollar figure of grants we have **secured since we started**, and (3) the dollar figure of grants that are **being researched**.



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&

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\*Unknown Property Claim Figure is not represented





RESEARCHING

WRITING

REPORTING

AUDITS

POLICIES

PROCUREMENT

ETC.

**ADMINISTRATION/  
MANAGEMENT**

IS THE WORK  
INVOLVED IN  
ACCOMPLISHING  
THE OBJECTIVES  
OF THE GRANT:

- STARTING THE  
YOUTH  
PROGRAM
- BUILDING THE  
FAIRGROUNDS
- FEEDING THE  
FOOD  
INSECURE

**IMPLEMENTATION**





# **FOCUS ON ADMINISTRATION COSTS: CONTRACT VS. EMPLOYEE**

- CONTRACT GRANT WRITING COSTS: 3% - 15%
- CONTRACT GRANT MANAGEMENT COSTS:  
5% - 15%
- A CONSERVATIVE AVERAGE OF 15% IS VERY  
REALISTIC OVERALL

**NATIONWIDE, COUNTY GOVERNMENTS ARE  
THE MOST EFFICIENT GRANT MANAGERS IN  
THE COUNTRY, COMING IN AT 7%, ON  
AVERAGE. NON-PROFITS, STATE AGENCIES,  
AND PRIVATE COMPANIES RANGE UP TO 20%.**

# **COSTS OF CONTRACT VS. HIRING FOR \$1M GRANT**

## **CONTRACT COSTS**

- 15%
- \$150,000
- STILL MAY NOT COVER SOME EXPENSES LIKE:
  - LEGAL FEES
  - AUDITS
  - FILING

## **HIRING STAFF**

- 7%
- \$70,000\*
- 1 FTE EQUIVALENT
- SPREAD OVER SEVERAL PEOPLE:
  - FINANCE
  - COUNTY MANAGER
  - DEPT. HEAD
  - ATTORNEY

**\*SOME GRANTS LET YOU CHARGE AN ADMINISTRATIVE FEE**

# LIMITING FACTOR IS STAFF

Be careful not to overload your existing staff.

For every \$1M your department heads or your grant writer brings in, realize that you are adding significant workload to your staff.

As much as \$70,000 spread over 4 or 5 people.

# MATTHEW WILSON

STRATEGIC PROJECT  
COORDINATOR  
"THE INTERN"

- Western Carolina University (WCU),  
Master of Public Affairs (MPA)
- Originally from Macon County
- Lives in Asheville, NC
- Assisting Madison County for the  
last 9 months
- Primary focuses:  
ARPA and Opioid Settlement



North Carolina  
Association of  
County Commissioners



# NCACC Strategic Member Services



North Carolina  
Association of  
County Commissioners



**Project  
Management**

**Strategic Planning**



**Grant  
Management**

**American Rescue  
Plan Act (ARPA)**

**Opioid Settlement  
Funds**

**Our goal is to offer a variety of assistance to counties, including building a pipeline of future county government professionals and enhancing the career bridge between key North Carolina graduate programs and county governments.**



# "OPPORTUNITY"



\$892K\*



\$450K



\$100K

# BROADBAND OPPORTUNITY GRANT

\$75K

Origin: Dogwood Health Trust

Objectives:

- 1) Supply data coverage for Library System's mobile hotspots
- 2) Provide Interactive Smart Boards to the School System
- 3) Establish Public Wi-Fi in downtown Marshall

**MADISON**

## Downtown Marshall to receive free public Wi-Fi thanks to Land of Sky grant funding



**Johnny Casey**

Asheville Citizen Times

Published 5:04 a.m. ET July 28, 2023



The Madison County Board of Commissioners voted to enter into an agreement to receive \$50,000 from Land of Sky Council of Governments to potentially bring a public Wi-Fi system to downtown Marshall July 18. *Johnny Casey/The News-Record & Sentinel*

# SLCGP GRANT PROGRAM



CYBERSECURITY  
& INFRASTRUCTURE  
SECURITY AGENCY



\$100K

State and Local Cybersecurity  
Grant Program (SLCGP)

Origin: Cybersecurity &  
Infrastructure Security Agency

Objectives:

Align proposed projects with  
any/all of sixteen (16) required  
elements specified in the FY22  
SLCGP NOFO.

No County match required



**CROWDSTRIKE**



Software licenses that will help Madison County meet cybersecurity industry standards, safeguard core services, and protect sensitive taxpayer information and data.



# MAJOR TAKEAWAYS?

REQUIRED NO  
COUNTY  
MATCH

LITTLE  
BURDEN ON  
FINANCE  
STAFF\*

SUPPORT  
CRITICAL  
COUNTY  
NEEDS

REQUIRED  
MINIMAL TIME  
& RESEARCH

COULD HAVE  
BEEN LEFT ON  
THE TABLE

# GRANT RESOURCES

## WHAT GRANTS ARE OUT THERE?\*

- FEDERAL:
  - GRANTS.GOV
  - U.S. EDA
- STATE:
  - STATE OF NORTH CAROLINA
  - NC REPORTS
  - GOLDEN LEAF FOUNDATION
- REGIONAL:
  - DOGWOOD HEALTH TRUST
  - APPALACHIAN REGIONAL COMMISSION (ARC)

\*RELATIONSHIPS ARE CRITICAL

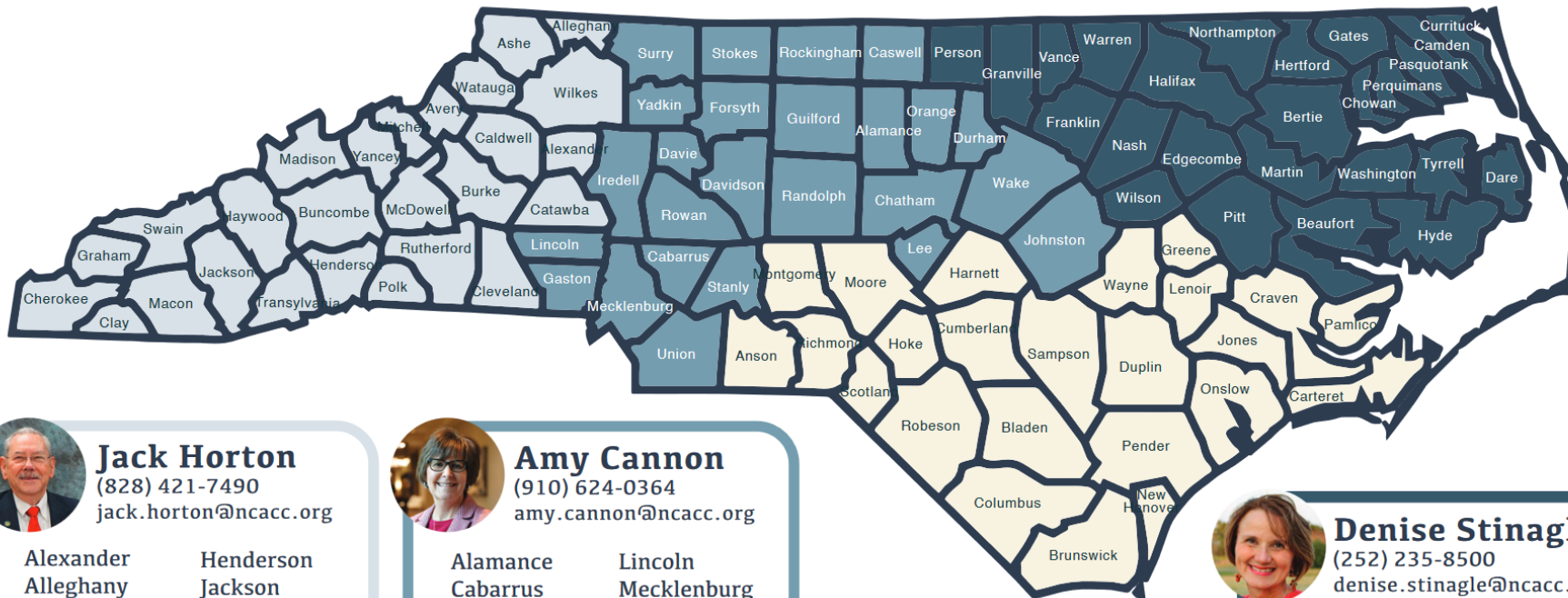
## WHO CAN HELP ME GET STARTED?

- NCACC:
  - STRATEGIC MEMBER SERVICES
  - OUTREACH ASSOCIATE TEAM\*
- UNC SCHOOL OF GOVERNMENT:
  - TIER ONE COMMUNITY GRANT COURSE
- PRIVATE COURSES:
  - GRANT WRITING USA
  - COMMUNITY COLLEGE GRANT COURSES

# Outreach: Primary County Coverage



North Carolina  
Association of  
County Commissioners



**Jack Horton**

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jack.horton@ncacc.org

- |           |              |
|-----------|--------------|
| Alexander | Henderson    |
| Alleghany | Jackson      |
| Ashe      | Macon        |
| Avery     | Madison      |
| Buncombe  | McDowell     |
| Burke     | Mitchell     |
| Caldwell  | Polk         |
| Catawba   | Rutherford   |
| Cherokee  | Swain        |
| Clay      | Transylvania |
| Cleveland | Watauga      |
| Graham    | Wilkes       |
| Haywood   | Yancey       |



**Amy Cannon**

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amy.cannon@ncacc.org

- |          |             |
|----------|-------------|
| Alamance | Lincoln     |
| Cabarrus | Mecklenburg |
| Caswell  | Orange      |
| Chatham  | Randolph    |
| Davidson | Rockingham  |
| Davie    | Rowan       |
| Durham   | Stanly      |
| Forsyth  | Stokes      |
| Gaston   | Surry       |
| Guilford | Union       |
| Iredell  | Wake        |
| Johnston | Yadkin      |
| Lee      |             |



**Neil Emory**

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- |            |             |
|------------|-------------|
| Anson      | Lenoir      |
| Bladen     | Montgomery  |
| Brunswick  | Moore       |
| Carteret   | New Hanover |
| Columbus   | Onslow      |
| Craven     | Pamlico     |
| Cumberland | Pender      |
| Duplin     | Richmond    |
| Greene     | Robeson     |
| Harnett    | Sampson     |
| Hoke       | Scotland    |
| Jones      | Wayne       |



**Denise Stinagle**

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- |             |            |
|-------------|------------|
| Beaufort    | Pasquotank |
| Bertie      | Perquimans |
| Camden      | Person     |
| Chowan      | Pitt       |
| Currituck   | Tyrrell    |
| Dare        | Vance      |
| Edgecombe   | Warren     |
| Franklin    | Washington |
| Gates       | Wilson     |
| Granville   |            |
| Halifax     |            |
| Hertford    |            |
| Hyde        |            |
| Martin      |            |
| Nash        |            |
| Northampton |            |

# WHY ARE WE TELLING Y'ALL THIS?

(1) GIVEN THE UNPRECEDENTED LEVELS OF FUNDING OPPORTUNITIES AVAILABLE TO LOCAL GOVERNMENTS IN RECENT YEARS, IT IS KEY THAT RURAL, SMALL- TO MID-SIZED COUNTIES ARE NOT LEFT BEHIND.

(2) RURAL COUNTIES NEED TO INVEST IN THE STAFFING CAPACITY NECESSARY TO CHASE, MANAGE, AND CLOSE OUT THE GRANT OPPORTUNITIES OBTAINABLE.

(3) BECAUSE RURAL COMMUNITIES DESERVE ASSISTANCE, TOO :)

**QUESTIONS?**

# THANK YOU!



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**QUESTIONS?**

**IF NO QUESTIONS AND WE STILL HAVE TIME LEFT WE CAN TALK ABOUT  
GRANT WRITING**

**ITS NOT MONEY TO BE SPENT WHEREVER YOU WANT  
IT IS RESTRICTED AND DETERMINED BY THE GRANTOR  
THEY LIKE TO FILL GAPS TO COMPLETE PROJECTS YOU HAVE IDENTIFIED  
THE NEED. IF IT'S A FOUNDATION THEY MAY NEED ACCOLADES, IF ITS  
POLITICAL THEY MAY NEED VOTES,**

**SOME OF THE WORK THAT GOES INTO A GRANT INCLUDES: IDENTIFYING A  
NEED IN YOUR COUNTY, RESEARCHING GRANT OPPORTUNITIE THAT  
MATCH, WRITING IT, BUILDING RELATIONSHIPS WITH THE FUNDER,  
LEARNING THE FUNDER'S RULES AND POLICIES, ACCEPTING THE GRANT IF  
AWARDED, SETTING UP POLICIES, GPO, REIMBURSEMENT POLICY AND  
PLAN, FINANCIAL CONTROLS, REPORTING REQUIREMENTS, IMPACT STUDY,  
AUDIT.**